

UNIVERSITY ADMINISTRATION

Published @ 2017 Trieste Publishing Pty Ltd

ISBN 9780649021635

University administration by Charles W. Eliot

Except for use in any review, the reproduction or utilisation of this work in whole or in part in any form by any electronic, mechanical or other means, now known or hereafter invented, including xerography, photocopying and recording, or in any information storage or retrieval system, is forbidden without the permission of the publisher, Trieste Publishing Pty Ltd, PO Box 1576 Collingwood, Victoria 3066 Australia.

All rights reserved.

Edited by Trieste Publishing Pty Ltd.
Cover @ 2017

This book is sold subject to the condition that it shall not, by way of trade or otherwise, be lent, re-sold, hired out, or otherwise circulated without the publisher's prior consent in any form or binding or cover other than that in which it is published and without a similar condition including this condition being imposed on the subsequent purchaser.

www.triestepublishing.com

CHARLES W. ELIOT

**UNIVERSITY
ADMINISTRATION**

Northwestern University

THE N. W. HARRIS LECTURES
FOR 1908

The N. W. Harris Lectures

were founded in 1906 through the generosity of Mr. Norman Wait Harris of Chicago, and are to be given annually. The purpose of the lecture foundation is, as expressed by the donor, "to stimulate scientific research of the highest type and to bring the results of such research before the students and friends of Northwestern University, and through them to the world. By the term 'scientific research' is meant scholarly investigation into any department of human thought or effort without limitation to research in the so-called natural sciences, but with a desire that such investigation should be extended to cover the whole field of human knowledge."

UNIVERSITY ADMINISTRATION

BY

CHARLES W. ELIOT



BOSTON AND NEW YORK
HOUGHTON MIFFLIN COMPANY
The Riverside Press Cambridge
1908

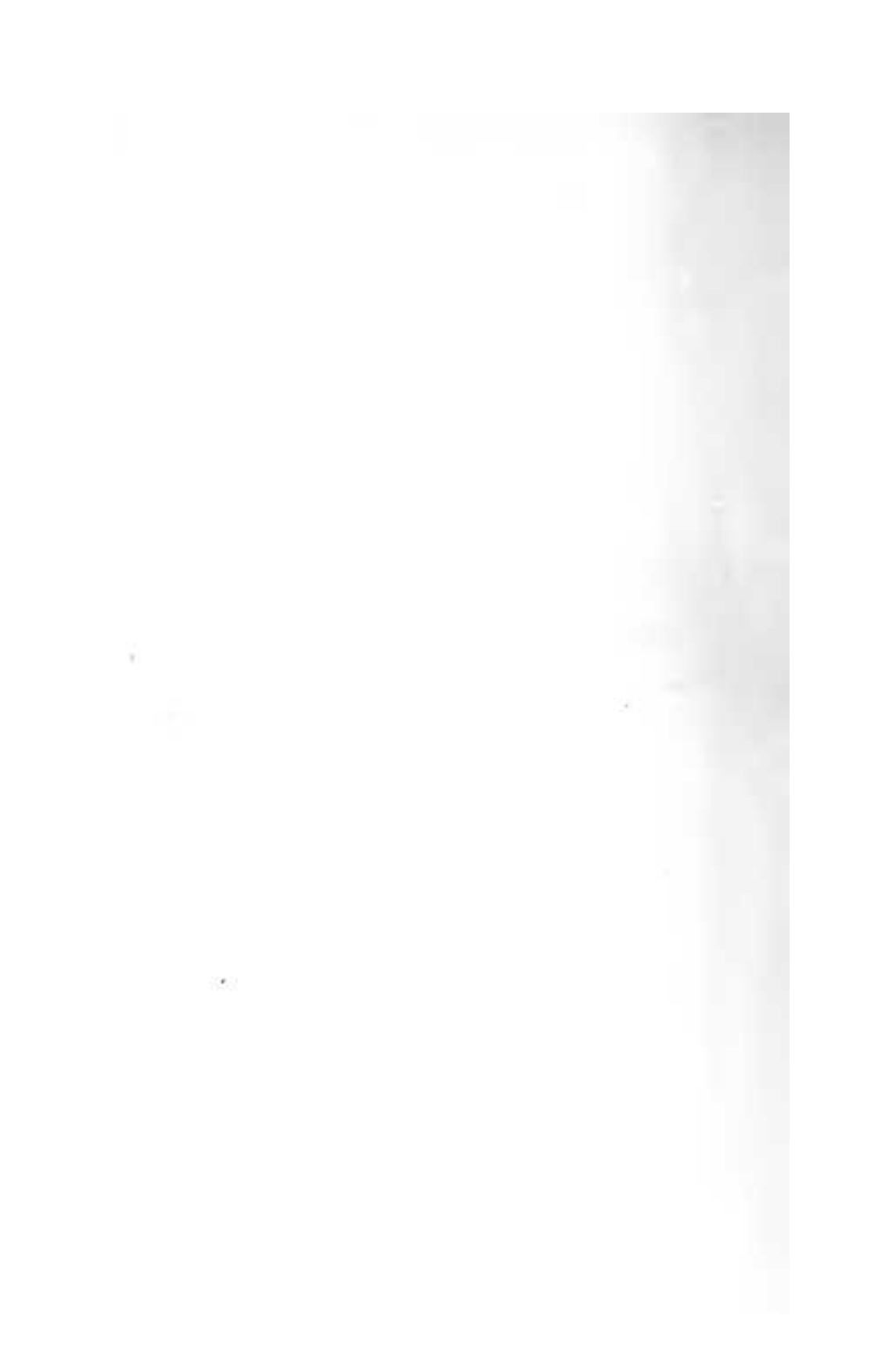
COPYRIGHT, 1908, BY CHARLES W. ELIOT

ALL RIGHTS RESERVED

Published November, 1908

CONTENTS

I. UNIVERSITY TRUSTEES	1
II. AN INSPECTING AND CONSENTING BODY	
— ALUMNI INFLUENCE	44
III. THE UNIVERSITY FACULTY	81
IV. THE ELECTIVE SYSTEM	131
V. METHODS OF INSTRUCTION	174
VI. SOCIAL ORGANIZATION — THE PRESIDENT	
— GENERAL ADMINISTRATION	214
INDEX	255



UNIVERSITY ADMINISTRATION

I

UNIVERSITY TRUSTEES

THE principal governing board of an American university is most commonly called the trustees or the regents. In endowed institutions the members of the board usually serve for life; but in State and city institutions they ordinarily serve for a limited term of years, being reëligible term after term. The number of members in such boards varies very much, being sometimes as small as seven or nine, and often as large as twenty to forty, and even larger. The endowed institutions have a decided advantage over the institutions supported by taxation, in that they can select comparatively young men as trustees, and get from them a long service; and they are also free, as regards the choice of trustees, from the political, commercial, or class influences